

Joint Applicants
Response to: Illinois Commerce Commission
Ill.C.C. Docket No. 11-0046
RWB Third Set of Data Requests

RWB 3.08 Q. Referring to the Joint Applicants' response to Staff Data Request RWB-1.04, Ms. Rees states, regarding a team charged with determining the appropriate operating structure that will capture efficiencies, "However, at this point, no schedules exist that identifies any savings."

When do the Joint Applicants' expect schedules that identify any savings to be available? Please submit any schedules, reports, or analyses propounded by the integration team referred to in the Joint Applicants' response to RWB 1.04 which identify any and all savings related to the charge of that team.

RWB 3.08 A. Attached is RWB 3.08 Exhibit 1 - Integration Teams Calendar which includes key dates for the Integration Team. As noted in the calendar, Future State Analysis (Post-Reorganization) will begin in mid-May 2011.

Upon completion of any such schedules, reports, or analyses related to savings are completed, the Joint Applicants will make a supplemental response.

Witness: Elizabeth Reese

AGL - Nicor Current State Analysis																Future State Analysis															
	Week of	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	TBD							
	Week of	31-Jan	7-Feb	14-Feb	21-Feb	28-Feb	7-Mar	14-Mar	21-Mar	28-Mar	4-Apr	11-Apr	18-Apr	25-Apr	2-May	9-May	16-May	23-May	30-May	6-Jun	13-Jun	20-Jun	27-Jun	TBD							
Transition Committee Reviews		Feb 1: Culture discussion			February 24th: - Non Regs High Level Strategy Options - Communication Plan - Day One Issues				March 21: - Non Reg Scenarios - High Level Facts - Day One Prioritization		April 7th: - Meeting in Chicago - Visit operations - Review Dist Ops strategy findings			9:00am, Full Day April 26: - Current State Findings & Conclusions - Dist Ops & Corporate - Non Reg Business Plans	AGLR Board Update	May 10 Transition Committee Meeting															
Logistics					Visit to El Paso			Houston Spring Breaks	Visit to Integrys and Nicor, March 21 Board Meeting	Naperville Spring Breaks	Atlanta Spring Breaks, April 8th Nicor Quarterly Informational Mgmt Mtg			April Nicor Audit Committee meeting	May 3: AGLR Annual Shareholder Meeting			Memorial Day		June 14th: AGL special shareholders' meeting; Nicor annual and special shareholders' meeting	June 24th Nicor Quarterly Informational Mgmt Mtg										
Distribution Ops, Corporate	Process Costing	Kick-Off	Launch Process Costing	Organization Completes Forms		Consolidate data	Validate and resolve issues	Analyze Results	Current State Findings and Conclusions - First Draft	Teams work based on availability		Prepare scope of work for future state working scenarios supported by a case Cross Team Integration & Validation presentations	Presentations for Transition Committee walk-around	Presentations for Transition Committee walk-around																	
	Organization Headcount Analysis			Assemble detailed headcount, contractor data		Consolidate data	Validate and resolve issues	Analyze Results																							
	Day One Issues			Initial Day One Issues	Pull together and prioritize Day One Issues																										
	Operating Model Analysis				Operating model analysis																										
	Key Metric/Service Level Analysis				Assemble key Metrics & Service levels																										
Distribution Ops	Dist Ops Strategy		Target and schedule visits		Current State Model			Internal lessons learned; Top Down Scalability Analysis	Pull Together Findings & Conclusions - Strategy		Present Findings & Conclusions - Strategy																				
	External Visits				El Paso 2/23				Integrys 3/22																						
	Operating Model Functional Scenario Analysis								Scenario Analysis		Findings & Conclusions for Dist Ops scenarios																				
Retail/Wholesale/Storage	Process Costing		Launch Process Costing	Organization Completes Forms		Consolidate data	Validate and resolve issues	Analyze Results	Current State Findings & Conclusions																						
	Organization Headcount Analysis			Assemble detailed headcount, contractor data		Consolidate data	Validate and resolve issues	Analyze Results																							
	Day One Issues			Initial Day One Issues	Pull together and prioritize Day One Issues																										
	Operating Model Analysis						Operating model analysis		Current State Findings and Validation			Current State Findings and Conclusions																			
	Key Metric/Service Level Analysis						Assemble key Metrics & Service levels																								
Retail	Operating Model Functional Scenario Analysis	High-Level Op Strategy Scenario Alternatives	Assess Current Operating Models and Market Strategies		Flesh-out Op Model alternatives with associated Benefits, Costs, Market Implications and Risks		Prepare Findings, conclusions and recommendations		Validate Model recommendations and case for action with Transition Committee	Prepare future state business plan including: Pro Forma, Sensitivity Analysis, Assumptions, Risks, Contingency Planning, Operational Issues				Present future state business plan																	
Asset Mgt	Operating Model Functional Scenario Analysis		Assess Current Operating Models and Market Strategies																												
Wholesale	Operating Model Functional Scenario Analysis		Assess Current Operating Models and Market Strategies																												
Day One Planning and Implementation (all teams)												Mobilize (select, plan, and obtain resources) for Day One		Design and Implement Day One																	
Future State (all teams)															Mobilize for Future State Working Scenarios Design work, charters, resources, logistics, etc		Design Phase (this could be any length of time depending on scope of work)														